

Implementing SDL at Scale

Secure Development Lifecycle - DevSecOps

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DELLTechnologies

Dell Context

Scale and complexity

By product heterogeneity



By maturity journeys



By numbers



By tech stack & tools



Pain points

Manual, slow security feedback

Security findings not actionable in CI/CD

Time consuming security assessments

Security control bypassed?

7-point implementation strategy for SDL at scale

- 1 Solid SDL* foundation
- 2 Multiple consumption options
- 3 Customer agnostic architecture
- 4 Act one team everyday
- 5 Integrate at LCD**
- 6 Optimize for DevOps experience
- 7 Instrument for measurement

*Secure Development Lifecycle

**Lowest common denominator

SDL Overview

1

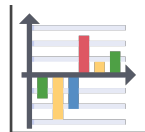
OBJECTIVES

SDL
for Scale

Embrace & Adopt.



Measure and progress Apps. against
four **Maturity Practice Levels**



Effectively **reduce risk** prior
to release (GA)



Invest and train **security
champions**

SERVICES



Champion



Security Engineer

Threat Modeling

DevOps & SRE

Fostering Continuous & Frictionless Security



Static Code Analysis

Open Source Component Mgmt.

Container Scanning

Web Security Testing

Network Vulnerability Scanning



Champion



Security Engineer

Independent Security Testing

SDL Security Assessment

Design

Development

Testing

Release

FOUNDATIONS

62+ Controls

One Standard



Compliant



Cutting Edge



Standard



Leading

Four Maturity Practice Levels



Awareness



Knowledge/Skill change



Knowledge



Demonstrate Skill



Demonstrate Skill

Five Levels of Security Training

Offer multiple consumption options

1 SDL Engineer Led



Led by Security (SDL)
Engineer



Manual



For high value applications



Most comprehensive

2 SDL as Self Service



Led by Security Champion



Manual



For all applications



Comprehensive

3 SDL as API



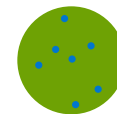
Performed pragmatically via
Git workflows and CI/CD
events



Automated



For apps with frequent &
automated deployments

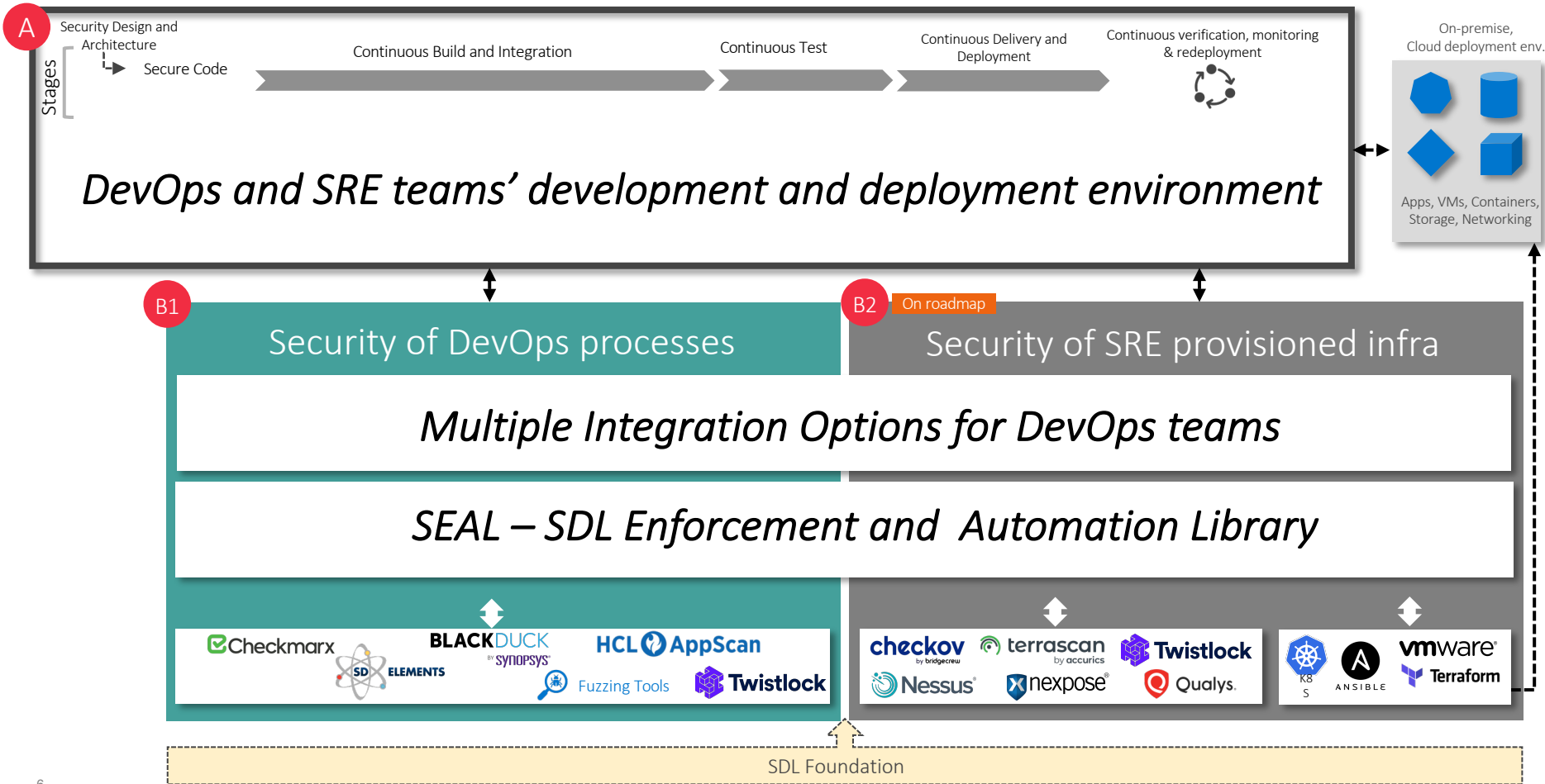


Balanced

Customer agnostic automation architecture

3

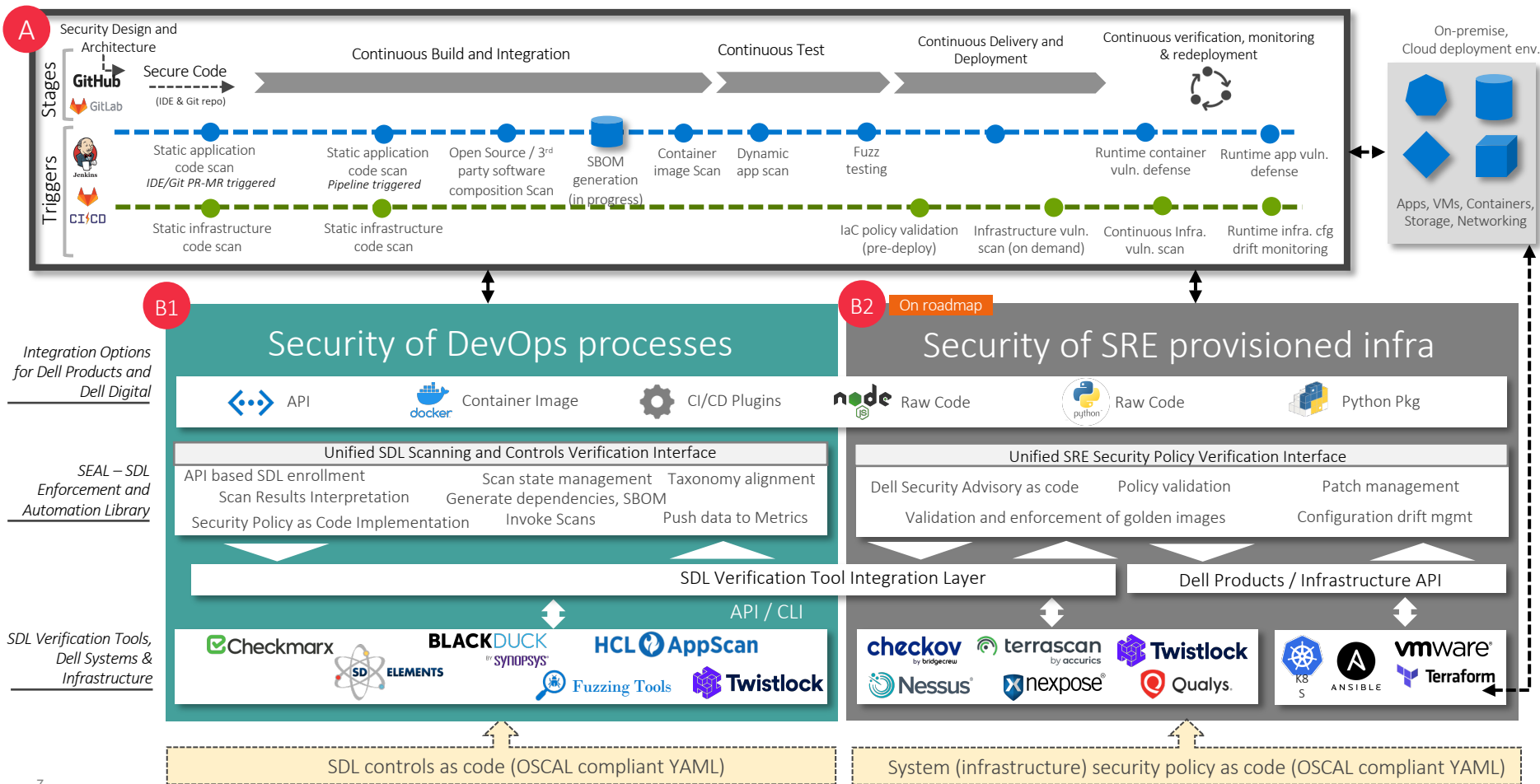
A Maintained by Dell DevOps & SRE teams
B Provided by Product and Application Security



Customer agnostic automation architecture

3

A Maintained by Dell DevOps & SRE teams
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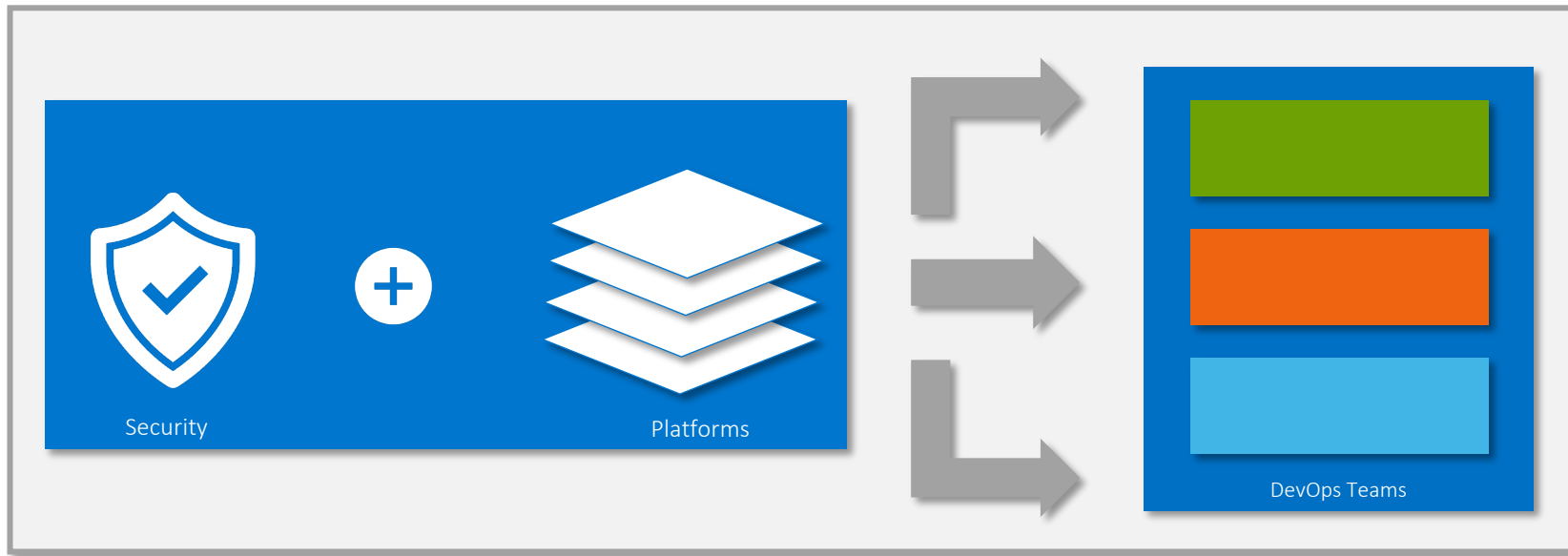


Act as one team

- Do not “confront” – Build partnerships instead
- Establish joint scrum teams
- Get into a common backlog
- Resource challenged?
 - Bring security champions to the challenge
 - Reinforce through security awareness and training



Integrate at the *Lowest Common Denominator*

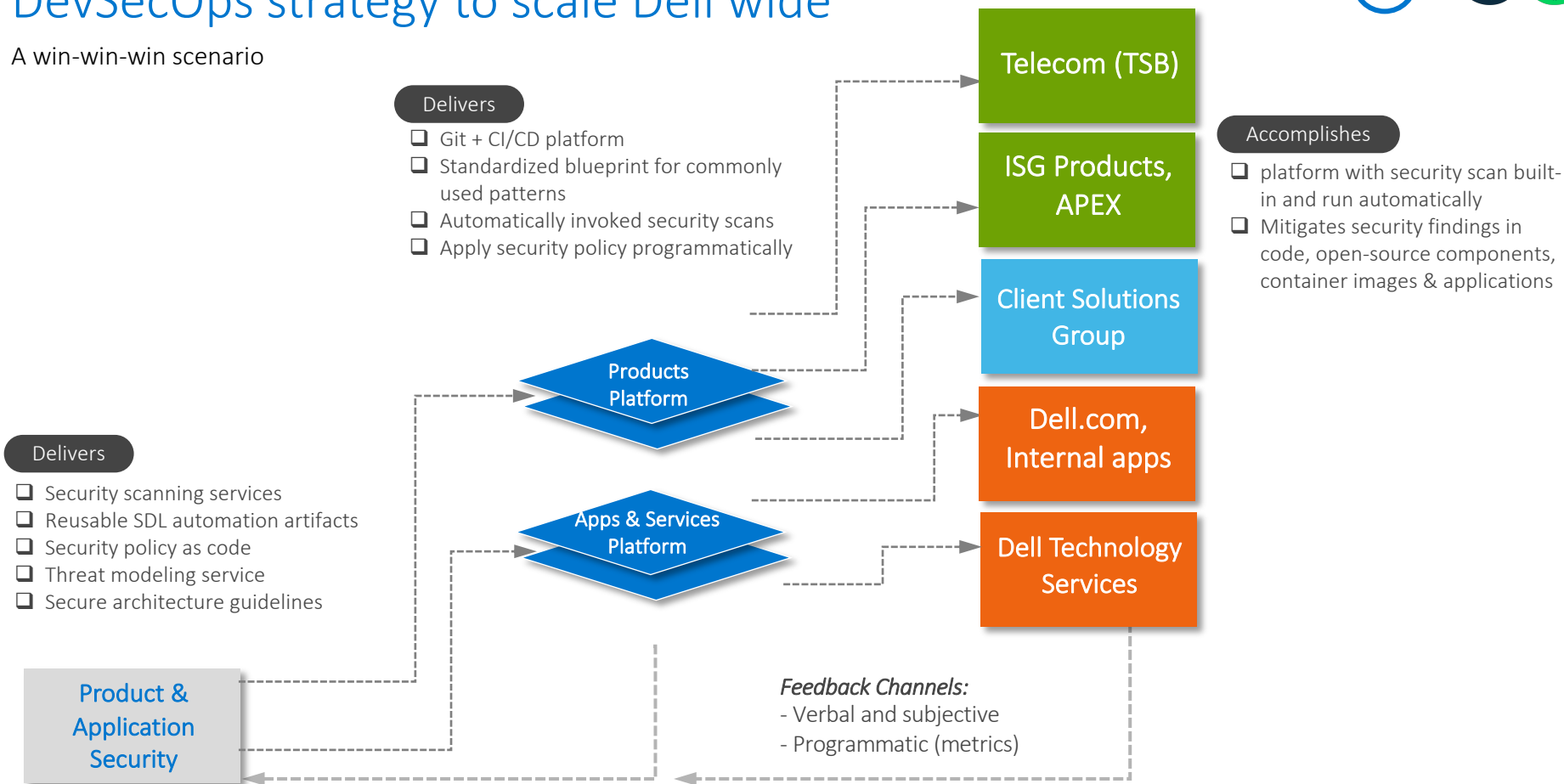


Identify opportunities for platform integration...

...without losing sight of the “downstream” DevOps teams

DevSecOps strategy to scale Dell wide

A win-win-win scenario



N factor model for optimization

Scope

Be precise about “what” needs to security verified

Branch

Not all branches need same treatment for security verification

Stage

Allocate security activities appropriately among CI/CD/CD

Trigger

Security activity triggered with: Time / Git event / Pipeline event

Frequency

The sweet spot: how often to perform a security activity

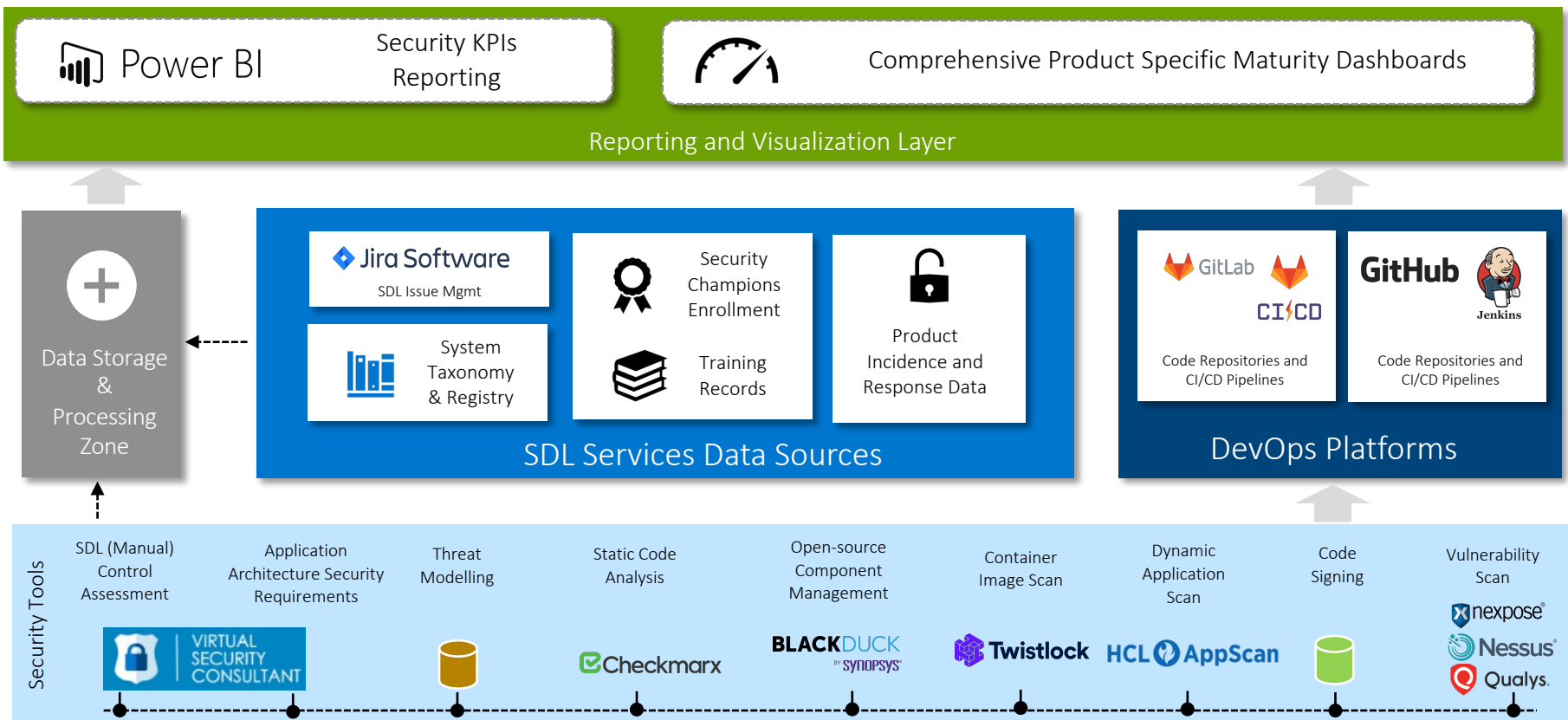
Enforcement

Audit mode vs. Strict mode (block the merge/build/pipeline)

Packaging

As package / As container image / As code

Instrument for measurement





Thank you